

*Hold for  
IW meeting  
when's that?*

## I N T E R O F F I C E   M E M O R A N D U M

Date: 02-Nov-1989 10:49 GMT  
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( WILF STEVENSON )

Subject: Restructuring

I remain extremely concerned about certain confusions which remain around the functions and responsibilities of the proposed Planning Unit, as they pertain to regional development and budget disbursement. My understanding (gleaned from you, Wilf), was that the Planning Unit would retain both the Development Budget and the RAAs, and that the sum currently to be passed to DD and Production would be only those monies which could unproblematically be regarded as "revenue". I also noted that London (ie the only direct grant money available for production) had to be sorted through the mechanism of the Joint Funders Strategy Group (GLA, C4, LBGS etc) and a series of meetings with clients which, you agreed, I should undertake. Only at that point, probably around late December, would it become clear what money actually related to production.

Various conversations - notably with Ben - make it clear that this is not the understanding of DD and Production, who see the Planning Unit as holding only (and pro tem) the RAA budgets and with the Development Budget somehow being carved up between them. You will understand that I am extremely reluctant to enter into a "budget allocation" exercise called by Michael for tomorrow, to include Colin, BEJ and Ian, while these confusions remain.. It seems to me that what is needed is a meeting on the basic principles of role and function, with you present, so that you cannot be quoted as saying something to one person and something completely different to another.

I gather that at Directorate BEJ stated that the Division didn't have remaining problems with restructuring. This will not be the case until the confusion noted above has been resolved. It is, for example, the key problem which will decide whether Steve Mac. opts for joining DD or Planning. I think the issue is urgent and important.

Irene.